False

1 _ Hotels control labor costs by using call-in sta		
	Employees work only when the business is there.	
	Housekeeping is one such department.	

- True
- False

2 • Hoteliers value their properties on a per-room basis; for example, \$150,000 per room.

- True
- False

AAA, American Automobile Association, has a contract from the U.S. Department of Commerce to rate and rank hotels in the 50 states as a means of assuring quality standards to international guests visiting the country.

- True
- False

4 • • European hotels that have a "first-class" rating by the World Tourism Organization are the best the country has to offer.

- True
- False

If a resort includes all meals, tips, food, and beverage in one room-rate quote, it is said to be a megaresort.

- True
- False

6 Breakfast is the meal most often taken in the hotel by registered guests.

- True
- False

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7	Geography is to the resort, as commerce is to the transient hotel and population is to the residential hotel.
	TrueFalse

- 8 Because occupancy reflects both supply and demand, it measures the economic health of the individual hotel and, indeed, of the entire industry.
 - True
 - False
- 9 So few countries of the world use governmental rating systems (the United States is an exception) that travelers are advised to use ADR as the best measure of class.
 - True
 - False
- 10 _ The plan of the conference center, CMP, is similar to the Caribbean's all-inclusive plan, and both borrow from the old-fashion American Plan.
 - True
 - False
- 11 _ Classifying a hotel by its class is far more accurate than classifying it by, say, its location.
 - True
 - False
- 12 The hotel industry is countercyclical; that is, it improves when the general economy falls and declines when the general economy booms.
 - True
 - False
- 13 _ "Mom-and-Pops" and the highway motels that they once operated are a historical note, replaced by franchised/chain names; but the individual properties

14

might still be owned individua True False	Untitled Document
 A budget hotel might have a 1 ratio, while a casino hotel would employee to each room. True 	. ,

- False
- 15 Innkeeping is a cyclical industry that goes from highly profitable peaks to very difficult troughs.
 - True
 - False
- RevPar is the product of ADR (say, \$80.00) multiplied by occupancy (say, 80%).
 - True
 - False
- 17 RevPar measures revenue relative to the total room inventory; ADR measures revenue relative to the number of rooms sold.
 - True
 - False
- 18 RevPar is closely watched because it reflects management's overall ability: bringing in business and holding down expenses.
 - True
 - False
- 19 Once a hotel achieves its break-even point, profits accumulate rapidly because fixed expenses and many semi-fixed expenses have been met.
 - True
 - False

20 •	 Occupancy measures quantity and ADR measures quality. True False
21	 The number of rooms available is known to the individual hotel executive but only estimated by those measuring larger units, such as the regional or national occupancy. True False
22	There are approximately 250,000 hotels and about 25,000,000 hotel rooms in the United States, so the average hotel is about 250 rooms in size. That's just about the right size. True False
23	 Unlike most other industries, hotelkeeping is not subject to the ups and downs of economic cycles. True False
24	 The word hôtel, meaning "large house," comes from the French and is a relatively modern term considering the long history of innkeeping. True False
25	 A hotel must be evaluated as a piece of real estate as well as by its operations as an ongoing business. True False

26 The percentage of occupancy is a gauge of the industry's (and the individual hotel's) economic health.

- True
- False
- 27 RevPar (Revenue Per Available Room), an old industry standby, is quite different from REVPAR, which was introduced at about the turn of the century.
 - True
 - False
- 28 Geography is important to the resort hotel, population to the residential hotel, and businesses to the commercial hotel.
 - True
 - False
- Because hotels have large fixed costs (interest on debt payments, licenses, taxes, etc.), they are able to breakeven at very low rates of occupancy.
 - True
 - False
- Most cities in the United States, New York City especially, have limited their hotels to either commercial or residential class; that is, commercial hotels may not accept long-term guests.
 - True
 - False
- 31 A hotel that sold 240 rooms last night with a total rooms revenue of \$24,000 has an average daily rate of \$100.00.
 - True
 - False